**Interim Results** 

For the six months ended 31 March 2009

20 May 2009



































# Agenda

- Introduction
- Summary
- Operational Highlights
- Financial Results
- Market
- Portfolio Overview
- Strategy
- Outlook
- Conclusion
- Appendices



## Summary

- Focus on cash conservation continues
- Portfolio liquidity demonstrated by level of pipeline sales
- Significantly reduced acquisition activity
- Covenant compliant and undrawn committed facilities of £272m
- Dividend to be decided after the year end
- Slight improvement in market conditions in early 2009



## **Operational Highlights**

- Operating profit £41.3m (2008: £48.2m)
- Sales pipeline £86m (2008: £98m); current position £108m (15 May 2009)
- Normal sales being made at 7.4% below September vacant possession values
- Development division sales proceeds of £23m; sales pipeline £13m
- Successful launch of residential development at Hornsey Road
- Bridgewater brand voted Best Home Reversion Provider for third year in succession
- Significant reversionary surplus



### Financial Results - Financial Summary

| Property and related assets (£m)                 | <b>31 March 2009</b> 2,370 | <b>30 September 2008</b> 2,399 | Movement (1.2%) |
|--|----------------------------|--------------------------------|-----------------|
| Gross NAV per share (p)                          | 472                        | 535                            | (11.8%)         |
| Grainger NAV per share (p) (basic)               | 416                        | 520                            | (20.0%)         |
| LTV% (on core facility)                          | 65%                        | 66%                            | 1%              |
| Interest cover                                   | 2.1 x                      | 2.2 x                          |                 |
| Operating profit before valuation movements (£m) | 41.3                       | 48.2                           |                 |
| Dividends per share (p)                          | -                          | 2.27p                          |                 |

Note: no revaluation of trading stock at 31 March 2009. Investment property and financial interests in property assets are subject to a directors' valuation

### Financial Results - Market Value Balance Sheet

|  | 31 March 2009 | 30 September 2008 |
|--|---------------|-------------------|
| Before any deferred and contingent tax                   | £m            | £m                |
| Property related assets                                  | 0.070         | 0.000             |
| <ul><li>- wholly owned</li><li>- JV/associates</li></ul> | 2,270<br>110  | 2,260<br>139      |
| Total property related assets                            | 2,380         | 2,399             |
| Other assets and cash                                    | 53            | 57                |
| Gross assets   | 2,433         | 2,456             |
| Debt   | (1,693)       | (1,653)           |
| Other net liabilities                                    | (85)          | (115)             |
| Net assets   | 655           | 688               |
| Gross net asset value per share (p)                      | 472p          | 535p              |

Note: no revaluation of trading stock at 31 March 2009. Investment property and financial interest in property assets are subject to a directors' valuation





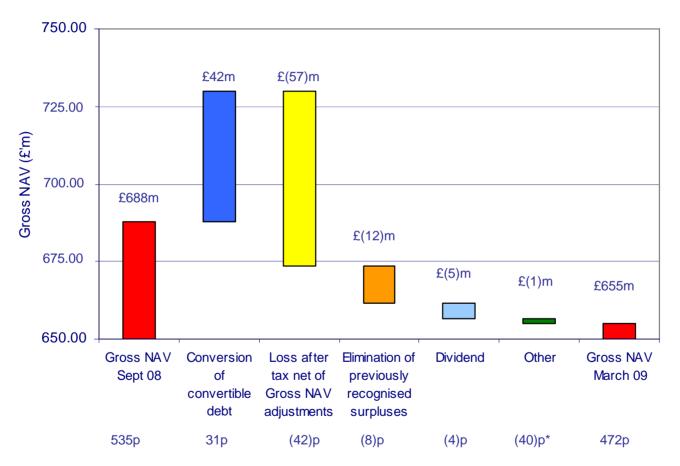
### Financial Results - Analysis of wholly owned assets

|         |             |             | 31 March | 30 September |
|---------|-------------|-------------|----------|--------------|
|         |             |             | 2009     | 2008         |
|         | Residential | Development | Total    | Total        |
| £m      |             |             |          |              |
| UK      | 1,659       | 116         | 1,775    | 1,843        |
| Germany | 495         | -           | 495      | 417          |
|         | 2,154       | 116         | 2,270    | 2,260        |

Note: increase in value of German assets because of weakening sterling/euro rate



### Financial Results - Movement in Gross NAV



<sup>\*</sup>The pence per share movement in "other" reflects the impact on the opening balance resulting from the increase in shares in issue

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### Financial Results - Net Asset Value Per Share

| Pence per Share                                      | 31 March    | 30 September |
|--|-------------|--------------|
|  | <u>2009</u> | <u>2008</u>  |
| Gross net asset value                                | 472         | 535          |
| Deduct:  |             |              |
| Mark to market adjustments                           | (70)        | (6)          |
| Deferred tax on revaluation surpluses (undiscounted) | (122)       | (144)        |
| NNNAV  | 280         | 385          |
| Grainger NAV (base case)                             | 416         | 520          |

### Valuation

- Full valuation only undertaken at 30 September because of size of portfolio
- Investment assets subject to directors' valuation at 31 March (UK investment property, German residential portfolio, CHARM, investments in Grainger GenInvest, G:res, Schroders. Total value £880m)
- Indicative movement in UK portfolio since September 2008 down 8.0%
- If applied across our residential trading portfolios NAV would fall by further £107m (77p per share)



### Financial Results - Property Income

|   | 6 months ended 31 March |                  |                     |                |                  |              |  |  |  |
|---|-------------------------|------------------|---------------------|----------------|------------------|--------------|--|--|--|
|   |                         | 20               |                     | 2008           |                  |              |  |  |  |
| £m  | <b>Trading</b>          | <b>Valuation</b> | Non-recurring Total | <u>Trading</u> | <u>Valuation</u> | <u>Total</u> |  |  |  |
| Net rents   | 27.5                    | -                | - 27.5              | 23.2           | -                | 23.2         |  |  |  |
| Trading profit                                    | 24.2                    | (10.2)           | - 14.0              | 35.4           | -                | 35.4         |  |  |  |
| (Loss)/profit on investment properties            | (0.2)                   | -                | - (0.2)             | 0.2            | -                | 0.2          |  |  |  |
| Other income/interest income from property assets | 5.3                     | (13.8)           | - (8.5)             | 6.1            | -                | 6.1          |  |  |  |
| Revaluation                                       | -                       | (19.6)           | - (19.6)            | -              | 0.1              | 0.1          |  |  |  |
|   | 56.8                    | (43.6)           | 13.2                | 64.9           | 0.1              | 65.0         |  |  |  |
| Overhead costs                                    | (15.5)                  | -                | (1.1) (16.6)        | (16.7)         | -                | (16.7)       |  |  |  |
|   | 41.3                    | (43.6)           | (1.1) (3.4)         | 48.2           | 0.1              | 48.3         |  |  |  |

#### Comments

Net rents: Increase relates to Germany and in particular to FRM acquired in April 2008

Revaluation: Directors' valuation of UK investments assets and Germany

Trading profit: Overall reduction of £17.3m in core and retirement solutions. Development increased by £6.2m Overheads: Objective to reduce running rate by further 10% pa. One-off redundancy costs of £1.1m incurred

as a result of the process





### Financial Results – Pre-Tax Earnings

#### 6 months ended 31 March

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|                                | 2009           |                  |               |              | 20             | J08              |               |              |
|--------------------------------|----------------|------------------|---------------|--------------|----------------|------------------|---------------|--------------|
| £m                             | <b>Trading</b> | <b>Valuation</b> | Non-recurring | <u>Total</u> | <b>Trading</b> | <b>Valuation</b> | Non-recurring | <u>Total</u> |
| Property income                | 41.3           | (43.6)           | (1.1)         | (3.4)        | 48.2           | 0.1              | -             | 48.3         |
| JV/associates                  | (2.1)          | (20.4)           | -             | (22.5)       | (3.7)          | -                | -             | (3.7)        |
| Goodwill impairment            | -              | (0.9)            | -             | (0.9)        | -              | -                | -             | -            |
| Derivatives                    | -              | (37.7)           | -             | (37.7)       | -              | (3.4)            | -             | (3.4)        |
| Conversion of bond             | -              | -                | (31.1)        | (31.1)       | -              | -                | -             | -            |
| Profit before interest and tax | 39.2           | (102.6)          | (32.2)        | (95.6)       | 44.5           | (3.3)            | -             | 41.2         |
| Net interest                   | (42.3)         | -                | (5.1)         | (47.4)       | (41.0)         | -                | -             | (41.0)       |
| (Loss)/profit before taxation  | (3.1)          | (102.6)          | (37.3)        | (143.0)      | 3.5            | (3.3)            | -             | 0.2          |

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### Comments

JV's/associates – Asset write downs in Grainger GenInvest, G:res, Schroders Goodwill – impairment of Tilt and FRM goodwill Interest – Higher debt levels and high proportion of SWAPS.

Derivatives – mark to market adjustment not equity accounted Conversion of bond – early conversion to increase net assets by £42m





# Financial Results – Impact of non-cash and one-off items

|  | <u>£m</u> |
|--|-----------|
| Loss before taxation                               | (143)     |
| Adjust for non-cash items - revaluation/impairment | 65        |
| - mark to market                                   | 38        |
| Other - cost of sales and other movements          | 58        |
| - one-off  | 37        |
| Cashflow from operating activities                 | 55        |











### Financial Results - Cashflow

### 6 months ended

| £m                                      | <b>March 2009</b> | <b>March 2008</b> |
|---|-------------------|-------------------|
| Income                                  |                   |                   |
| Rents and other income net of overheads | 16                | 9                 |
| Property sales                          | 78                | 80                |
| Working capital movements               | (7)               | (1)               |
|   | 87                | 88                |
| Interest, tax and dividends             | (64)              | (48)              |
| Net operating income                    | 23                | 40                |
| Loan movements                          | 34                | 126               |
| Inducement cost on convertible bond     | (31)              | -                 |
| Available for property spend            | 26                | 166               |
| Acquisitions/spend                      |                   |                   |
| UK residential                          | (12)              | (104)             |
| Development                             | (10)              | (17)              |
| Europe                                  | -                 | (32)              |
| Investment in JV/associates             | (5)               | (4)               |
| Other                                   | (1)               | (1)               |
| Total property spend                    | (28)              | (158)             |
| Cash movement                           | (2)               | 8                 |

### Financial Results - Debt Analysis

| £m                                      | 31 March 2009 | 30 September 2008 |
|---|---------------|-------------------|
| Gross debt                              | 1,702         | 1,664             |
| Cash                                    | (41)          | (43)              |
| Net debt (before deducting costs)       | 1,661         | 1,621             |
| Undrawn commited facilities             | 272           | 343               |
| Average maturity (years)                | 4.0           | 4.5               |
| Hedging level                           | 89%           | 85%               |
| Blended interest rate                   | 4.7%          | 5.2%              |
| LTV (Group basis)                       | 70%           | 68%               |
| LTV based upon vacant possession values | 55%           | 52%               |
| LTV (core UK syndicate)                 | 65%           | 66%               |

### **Debt Maturity**

| <b>Years</b> | <u>£m</u> | <u>%</u> |
|--------------|-----------|----------|
| 0-1          | 16        | 1        |
| 1-2          | 410       | 24       |
| 2-5          | 1,035     | 61       |
| 5>           | 241       | 14       |
|              | 1,702     | 100      |

# Financial Results – Debt position

- Overall group debt increased by £76m due to weakening of sterling/euro rate
- First major repayment due June 2010 (c.£400m although could be reduced to £160m by using committed facilities)
- Discussions already being held with lending group re refinancing
- Interest rate management through 'break, blend, extend' activities to save £800K pa
- Undrawn committed facilities of £272m



### Financial Results - UK Core Banking Facility - Covenant Compliance

### Interest cover

- Net cashflow (sales, net rents, other income less costs, tax and dividends) to be 1.25 x interest cost
- Position at March 2009 is 2.1 x
- Tested semi annually based on previous 12 months results
- Confident of meeting 30 September test
- Residential sales pipeline plus development sales and development pipeline sales £144m

### Loan to value ("LTV")

- At 70% LTV, purchasing restrictions apply
- At 80% LTV, potential default
- Based on estimated position at 31 March 2009, further future fall of 15% required to reach 80% level
- This would represent peak to trough of circa 33%
- circa £100m of assets identified for sale (in addition to normal sales on vacancy)



### The Market - UK Residential Market

- Nationwide and Halifax show falls of 6.5% and 8.5% between September 2008 and March 2009
- Mortgage approvals March 2009 were 34% lower than March 2008, but were highest since May 2008
- Transaction volumes and values lower because of lack of finance
- Oversupply in certain speculative markets where we have virtually no exposure
- Thin investment market

### The Market - UK Residential

Some evidence of market conditions easing mid 2009

- Average house prices now at April 2004 levels and affordability levels 10% below long run average
- Rate of house price falls slowing (Grainger sales to end of March 8% below VP, since March are 5% below)
- Medium and long term prices supported by imbalance between supply and demand, exacerbated by current low new build volumes

### The Market - UK Residential - Grainger's response

- Robust and liquid portfolio
- Relatively low average value, generally un-modernised
- Properties bought at discount to vacant possession and held for the long term; which mitigates against price volatility
- Focus on sales to maintain cash generation: pipeline 31 March 2009 £86m (2008: £98m)
- Large reduction in spend; core and equity release portfolio acquisitions £8m, (2008: £96m)



### Portfolio Overview - Portfolio Analysis - Wholly Owned

|                                   |              | Gross        | Vacant       |              |      |
|-----------------------------------|--------------|--------------|--------------|--------------|------|
|                                   | No of        | Market       | Possession   | Reversionary |      |
|                                   | <u>units</u> | Value £m     | Value £m     | Surplus £m   | VP%  |
| Regulated                         | 6,963        | 961          | 1,343        | 382          | 72%  |
| Retirement Solutions              | 6,216        | 510          | 737          | 227          | 69%  |
| Assured                           | 486          | 77           | 88           | 11           | 88%  |
| Vacant                            | 309          | 53           | 53           | -            | 100% |
| Other                             | 50           | 58           | 71           | 13           | 82%  |
| UK - residential UK - development | 14,024       | 1,659<br>116 | 2,292<br>116 | 633          |      |
| Total UK                          | 14,024       | 1,775        | 2,408        | 633          | _    |
| German portfolio                  | 7,226        | 495          |              |              | _    |
| Total                             | 21,250       | 2,270        | _            |              |      |

Reversionary surplus on Grainger's wholly owned portfolio £633m (September 2008: £658m)

### Portfolio Overview - Core portfolio - Characteristics

- Gross Asset Value £1,149m
  - Portfolio acquired at discount to vacant possession value, reversionary surplus £406m
  - Primarily regulated properties (85% by value) or vacant ex-regulateds
  - Diverse portfolio assembled over a number of years; actively managed with high latent value
  - High levels of demand with relatively low average value £193K (Halifax average £155K)
  - Liquid portfolio always a market clearing price for a house
  - High margins on sale offer price flexibility only selling 8-9% of portfolio per annum
  - Geographic spread mitigates against cluster risk, but 53% by value in London and South East
  - Unique and irreplaceable long term cashflows generated by the portfolio



### Portfolio Overview - Home Reversions - Characteristics

- Gross Asset Value £510m
- Grainger is market leader with a 34% market share (Source: quarter to March 2009 figures from SHIP) through our various marketing initiatives
- Winner of Home Reversions Provider of the Year for the third consecutive year
- Core skills in distribution and product innovation
- Strong market position and Grainger's established infrastructure in management and development allow us to investigate other potential sectors of retirement market
- Portfolio is sufficiently mature to be cash generative (vacancy rate c.4%)



### Portfolio Overview - Fund Management and JV's/associates

- Gross Asset Value £729m
  - Major co-investment vehicle is G:res1; Grainger has £20m equity (21.63%)
  - Property and asset advisor to Schroders ResPUT: Grainger equity £13m (21.8%); liquidation strategy in progress
  - Grainger GenInvest: 50/50 JV with Genesis, Grainger equity £42m (adjusting for mezzanine loan)
  - Property and asset management activities produce £5m of fee income on annualised basis



### Portfolio Overview - Property and Asset Management Services

- Provides unique perspective of owner/manager
- Combines long term asset management, day to day property management and specialist sales and acquisitions teams on nationwide basis
- Provides services to JV's/associates as well as owned portfolio (total 25,367 units of which 7,226 are in Germany)
- Operates from six UK offices with over 100 dedicated property management staff
- At forefront of professionalism of residential property management with consistent standards in terms of quality of service and tenant care investing for the future
- Clear market leader with scaleable and marketable model



### Portfolio Overview - Development - Summary

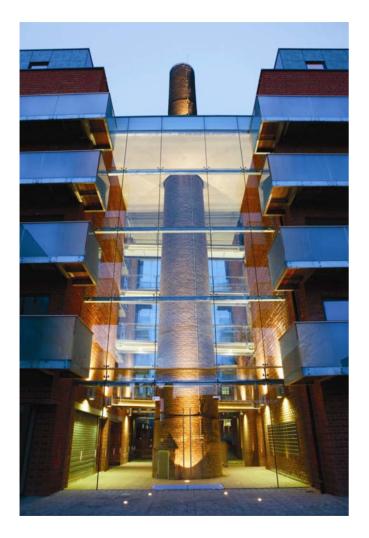
- Balance sheet value at end March £116m
- Expected end development value:

with planning consent
 without planning consent
 £198m
 £724m

- Committed spend up to 2013 of £15m (of which £10m in remainder of 2009)
- Focus on larger long term residential led mixed use schemes, often with partners and intention for build to let if circumstances are favourable
- Sales proceeds of £23m



# Portfolio Overview - Development - Hornsey Road Baths



- 212 unit residential development
- 62 affordable units to Guinness Developments Limited
- 35 reservations out of first release of 42 units (launched end March)
- 58 units available for rent of which 13 have leases signed
- Second release in May
- Total reservations to 18 May, 54 units

# Portfolio Overview - Development

# Flats snapped up as agents use 'sensible pricing' policy

#### RUTH BLOOMFIELD

ALMOST three-quarters of the properties in a major new private development in north London have been snapped up within three weeks.

The apartments have been converted from the Horney Road Baths, a landmark former Victorian wash house, with 29 out of 40 being reserved since going on sale at the start of the month. Ten flats were sold on the launch evening alone.

Estate agents Savills put the success of the scheme down to "sensible pricing" — the flats started at £175,000 for a one-bedroom apartment, going up to £450,000 for a three-bedroom property.

Ed Lewis, head of London new homes for Savills, said: "People can judge for themselves whether this represents green shoots but the reality is this is the most successful new homes launch we have had for a couple of years."

Mr Lewis said 90 per cent of the buyers were owner-occupiers, with 70 per cent having their purchases funded by parents who felt their money was safer in property than other investments.

The news is further evidence of a tentative recovery taking place within the housing market. The latest monthly survey by the Royal Institution of Chartered Surveyors found both buyer interest and sales had increased last month, albeit from historically low levels.

Meanwhile, Nationwide reported property price increases last month, the first rise since October 2007. The number of

mortgage approvals is also increasing. The former Hornsey Road Baths was built in 1895 and boasted four swimming pools, 125 slipper baths, a public wash-house and a laundry. It was closed nearly 100 years later due to a lack of funding and lay disused until it was acquired by developer Grainger Plc.

Last week the Standard reported how a one-bedroom flat in Woolwich was on the market for £63,000.

It was the cheapest seen in London in a report by property website Rightmove.

### 'Hornsey Road Baths is one of the most successful launches we have had in years'

**ED LEWIS, SAVILLS ESTATE AGENCY** 

Homes were on sale for less than £100,000 in three-quarters of boroughs. There were just eight where house-hunters would need to spend more than that: Westminster, Hammersmith and Fulham, Camden, Islington, Tower Hamlets, Wandsworth, Brent and Harrow.

Homes were on sale for less than £70,000 in Lewisham, Bexley and Barnet, and less than £80,000 in Merton, Newham, Barking and Dagenham, Croydon and Southwark.

The Rightmove study excluded shared-

Evening Standard 23<sup>rd</sup> April 2009



Hot property: Almost three-quarters of the apartments at the former Hornsey Road Baths site sold within three weeks. Prices started at £175,000 for a one-bedroom flat

# grainger plc

















ownership schemes, "offers over" properties and retirement properties.























## Portfolio Overview - Strategy for Germany

### **Grainger strategy**

- Focus on population growth
- Portfolio has been built on property characteristics through smaller lot sizes
- Potential for long term capital growth
- Medium term aim remains to attract third party equity to apply co-investing fund management model
- Grainger's reputation as a professional landlord differentiates us from financial purchasers

## Portfolio Overview - Germany

### **Portfolio Overview**



### **Portfolio Overview**

- 6,865 residential units
- 361 commercial units
- 1 nursing home in Northern Germany
- 486,361 sq. metres in total
- €534m book value
- €17.3m gross rent
- €34.6m gross running rent
- Valuation deficit of 0.4%

## Strategy

- Short to medium term focus on cash conservation and covenant compliance
- Maximise efficiency of capital structure through introduction of third party equity and debt
- Strong operational platform and access to deals in order to diversify income streams
- Unique brand as long term holder, asset manager, manager, trader and developer of residential property
- Leverage operational platform, balance sheet and build on reputation as one of the UK's leading integrated residential co-investor, developer, operating company and fund manager



### Outlook

- Highly experienced management team which has operated through many cycles
- Long term HPI expectations although cautious in the immediate term
- Unique portfolio and diversification of income streams
- Market leading infrastructure
- Strong stakeholder and market reputation
- Proven ability to work with co-investors and partners
- Political and economic imperative: establishment of long term, large scale professionally managed residential investment sector



### Conclusion

- Management focus remains on maximising cashflow
- Active management of sales, operating costs, bank covenant compliance
- Core portfolio is demonstrating strong defensive characteristics
- Market leadership and structure offers good opportunities that we expect to be able to exploit in the medium term



### **Appendices**



































# **Appendices - Detailed Profit and Loss Account**

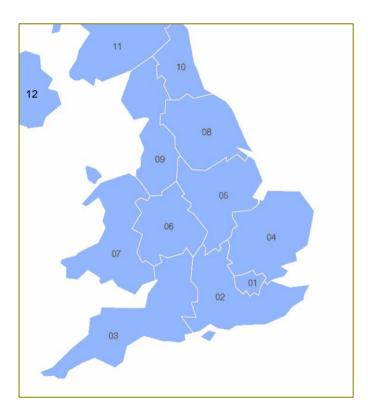
|                                       | 31 March 2009  |                |           |           |                | 31 March 2008  |           |        |
|---------------------------------------|----------------|----------------|-----------|-----------|----------------|----------------|-----------|--------|
|                                       | UK Residential | UK Development | Europe    | Total     | UK Residential | UK Development | Europe    | Total  |
|                                       | <u>£m</u>      | <u>£m</u>      | <u>£m</u> | <u>£m</u> | <u>£m</u>      | <u>£m</u>      | <u>£m</u> | £m     |
| Gross rents/other income              | 26.5           | 0.7            | 15.4      | 42.6      | 27.4           | 0.6            | 8.0       | 36.0   |
| Property expenses                     | (5.9)          | -              | (5.4)     | (11.3)    | (5.9)          | (0.1)          | (2.8)     | (8.8)  |
|                                       | 20.6           | 0.7            | 10.0      | 31.3      | 21.5           | 0.5            | 5.2       | 27.2   |
| Trading profits                       | 18.6           | 5.6            | -         | 24.2      | 36.0           | (0.6)          | -         | 35.4   |
| NRV provision against trading stock   | (5.2)          | (5.0)          | -         | (10.2)    | -              | -              | -         | -      |
| Profits on sale of fixed assets       | -              | -              | (0.1)     | (0.1)     | 0.2            | -              | -         | 0.2    |
| Interest income from financial assets | 1.5            | -              | -         | 1.5       | 2.1            | -              | -         | 2.1    |
|                                       | 14.9           | 0.6            | (0.1)     | 15.4      | 38.3           | (0.6)          | -         | 37.7   |
| Direct overheads                      | (8.0)          | (1.4)          | (2.9)     | (12.3)    | (8.8)          | (2.1)          | (1.1)     | (12.0) |
| Operating contributions               | 27.5           | (0.1)          | 7.0       | 34.4      | 51.0           | (2.2)          | 4.1       | 52.9   |
| Administrative expenses               |                |                |           | (4.3)     |                |                |           | (4.7)  |
|                                       |                |                |           | 30.1      |                |                |           | 48.2   |
| JVs/associates                        | (22.0)         | (0.4)          | (0.1)     | (22.5)    | (3.4)          | (0.5)          | 0.2       | (3.7)  |
| Net interest payable                  |                |                |           | (47.4)    |                |                |           | (41.0) |
|                                       |                |                |           | (39.8)    |                |                |           | 3.5    |
| Goodwill impairment                   | (0.5)          |                | (0.4)     | (0.9)     |                |                |           | -      |
| Inducement costs                      |                |                |           | (31.1)    |                |                |           | -      |
| Derivative fair value movements       |                |                |           | (37.7)    |                |                |           | (3.4)  |
| Asset revaluation                     | (18.0)         |                | (1.6)     | (19.6)    | 0.1            | -              | -         | 0.1    |
| CHARM revaluation movement            | (0.1)          |                |           | (0.1)     |                |                |           | -      |
| Impairment provisions on loans        |                |                |           | (13.8)    |                |                |           | -      |
| (Loss)/ Profit before tax             |                |                |           | (143.0)   |                |                |           | 0.2    |



# Appendices - Detailed UK Residential Income Account

|                                       |       | <u>£m</u>                   |                         |              |  |
|---------------------------------------|-------|-----------------------------|-------------------------|--------------|--|
|                                       |       |                             | Fund Management/        |              |  |
|                                       | Core  | <b>Retirement Solutions</b> | Residential Investments | <u>Total</u> |  |
| Gross rents/other income              | 21.0  | 2.7                         | 2.8                     | 26.5         |  |
| Property expenses                     | (5.0) | (0.7)                       | (0.2)                   | (5.9)        |  |
|                                       | 16.0  | 2.0                         | 2.6                     | 20.6         |  |
| Trading Profits                       | 15.4  | 3.2                         | -                       | 18.6         |  |
| NRV provision against trading stock   | (5.2) | -                           | -                       | (5.2)        |  |
| (Loss)/profit on sale of fixed assets | (0.1) | 0.1                         | -                       | -            |  |
| Interest income from financial assets | -     | 1.5                         | -                       | 1.5          |  |
|                                       | 10.1  | 4.8                         | -                       | 14.9         |  |
|                                       | 26.1  | 6.8                         | 2.6                     | 35.5         |  |
| Divisional overheads                  | (4.7) | (1.3)                       | (2.0)                   | (8.0)        |  |
| Operating contribution                | 21.4  | 5.5                         | 0.6                     | 27.5         |  |

### Appendices - Portfolio Overview - UK Portfolio Location



|    |                  | Number of units | Investme<br>£m | ent Value<br>% | Vacant Poss<br>£m | ession Value<br>% |
|----|------------------|-----------------|----------------|----------------|-------------------|-------------------|
| 01 | Central London   | 573             | 179            | 11%            | 250               | 11%               |
| 01 | Inner London     | 1,126           | 231            | 14%            | 312               | 14%               |
| 01 | Outer London     | 1,269           | 179            | 11%            | 251               | 11%               |
| 02 | South East       | 2,462           | 277            | 17%            | 385               | 17%               |
| 03 | South West       | 1,465           | 141            | 8%             | 192               | 8%                |
| 04 | East             | 1,471           | 140            | 8%             | 191               | 8%                |
| 05 | East Midlands    | 923             | 82             | 5%             | 113               | 5%                |
| 06 | West Midlands    | 1,157           | 141            | 8%             | 189               | 8%                |
| 07 | Wales            | 192             | 16             | 1%             | 25                | 1%                |
| 08 | Yorkshire        | 886             | 71             | 4%             | 100               | 4%                |
| 09 | North West       | 1,717           | 138            | 8%             | 191               | 8%                |
| 10 | North East       | 430             | 40             | 2%             | 54                | 2%                |
| 11 | Scotland         | 336             | 22             | 1%             | 31                | 1%                |
| 12 | Northern Ireland | 17              | 2              | -              | 2                 | -                 |
|    |                  | 14,024          | 1,659          | 100%           | 2,292             | 100%              |

- 53% (by value) of our properties in London and South East forecast future high growth areas
- (N.B: analysis excludes ground rents, garages and other property or our share of joint venture assets)





### Appendices - UK Residential - Sales and Acquisitions Summary

| Sales  |             |           |                      | <b>Acquisitions</b> |         |
|--------|-------------|-----------|----------------------|---------------------|---------|
| Number | Proceeds £m | Profit £m |                      | <u>Number</u>       | Cost £m |
| 302    | 39          | 14        | Regulated            | 5                   | 1       |
| 18     | 3           | -         | Assured              | -                   | -       |
| 104    | 11          | 3         | Retirement Solutions | 93                  | 8       |
| -      | 2           | 1         | Other                | 2                   | -       |
| 424    | 55          | 18        |                      | 100                 | 9       |











<sup>\*</sup> Retirement solutions acquisitions included circa £1m of expenditure on increments

### Appendices - Portfolio Overview - Portfolio Analysis - JV's and associates

|                      |             |                    | Gross              |                     |                       |                            |
|----------------------|-------------|--------------------|--------------------|---------------------|-----------------------|----------------------------|
|                      |             | Gross              | Vacant             |                     |                       | Grainger                   |
|                      |             | Market             | Possession         |                     |                       | Share of                   |
|                      | No of units | Value<br><u>£m</u> | Value<br><u>£m</u> | Grainger<br>Share % | Grainger<br>Equity £m | Reversionary<br>Surplus £m |
| G:res1               | 2,113       | 355                | 401                | 21.6%               | 20                    | 10                         |
| Schroders            | 460         | 60                 | 73                 | 21.8%               | 13                    | 3                          |
| Genlnvest            | 1,544       | 270                | 329                | 50.0%               | (20)                  | 29                         |
| Total                | 4,117       | 685                | 803                |                     | 13                    | 42                         |
| UK - development     | _           | 19                 |                    |                     |                       |                            |
| Europe - development | -           | 25                 |                    |                     |                       |                            |
|                      | 4,117       | 729                |                    |                     |                       |                            |

• Grainger's share of reversionary surplus £42m (30 September 2008: £54m)



## Appendices - Portfolio Overview - Analysis of JV's and associates

|       |                          |                    | Gross     | Liabilities/ | Net       | Grainger | Grainger  |           |           | Total<br>Grainger |
|-------|--------------------------|--------------------|-----------|--------------|-----------|----------|-----------|-----------|-----------|-------------------|
|       |                          | 2008               | Assets    | Debt         | Assets    | Share    | Share     | Goodwill  | Loan      | Investment        |
|       |                          | <b>Designation</b> | <u>£m</u> | <u>£m</u>    | <u>£m</u> | <u>%</u> | <u>£m</u> | <u>£m</u> | <u>£m</u> | <u>£m</u>         |
| UK    | - Residential            |                    |           |              |           |          |           |           |           |                   |
|       | G:res1                   | Associate          | 355       | (263)        | 92        | 21.6%    | 20        | -         | -         | 20                |
|       | Schroder                 | Associate          | 60        | -            | 60        | 21.8%    | 13        | -         | -         | 13                |
|       | GenInvest                | JV                 | 270       | (310)        | (40)      | 50.0%    | (20)      | -         | 75        | 55                |
| UK Re | esidential Total         |                    | 685       | (573)        | 112       |          | 13        | -         | 75        | 88                |
| UK    | - Development            |                    |           |              |           |          |           |           |           |                   |
|       | Curzon Park              | JV                 | 37        | (40)         | (3)       | 50.0%    | (2)       | -         | 8         | 6                 |
|       | Hammersmith              | JV                 | -         | -            | -         | 50.0%    | -         | -         | 1         | 1                 |
| Europ | e-Gebau                  | JV                 | 1         | (1)          | _         | 50.0%    | _         | 3         | _         | 3                 |
|       | e - Prague/Zizkov        | JV                 | 25        | (20)         | 5         | 50.0%    | 3         | -         | 4         | 7                 |
| Total | 31 March 2009 balance sh | neet               | 748       | (634)        | 114       |          | 14        | 3         | 88        | 105               |
| Total | 30 September 2008 balan  | ce sheet           | 832       | (602)        | 230       |          | 51        | -         | 91        | 142               |
|       |                          |                    |           |              |           |          |           |           |           |                   |



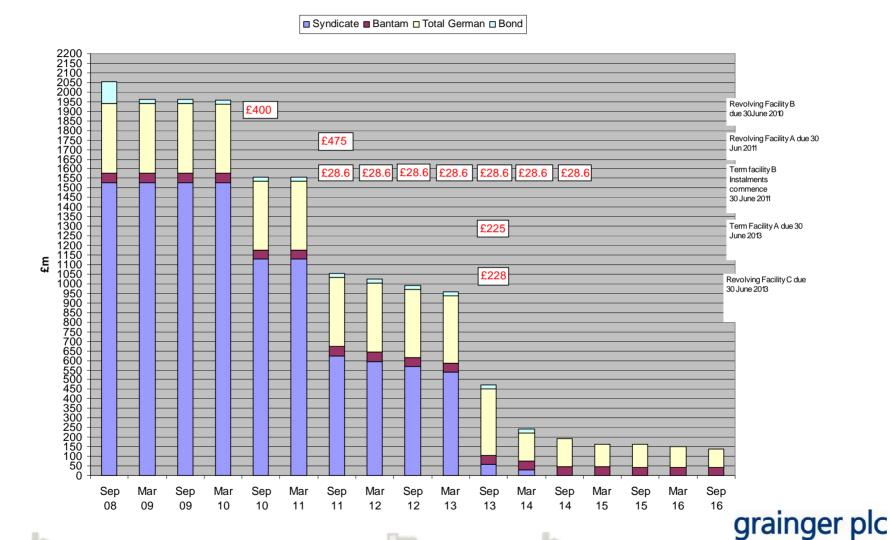
### Appendices - Convertible bond

- 78% converted at £35,000 per £100,000 plus 11,574 shares
- Effective buy-in price 45.4p per £\*
- Increase in NAV of £42m with marginal dilution of (1.6%) in NAV per share through issue of 10.08m new shares
- Effectively a rights issue at £4.16
- Taxation implications
- LTV reduced by 2.1%



<sup>\*</sup>based on 90p per share

## Appendices - Committed Facilities - Post Bond



### Appendices - Portfolio Overview - Development - Status of Major Projects

| <u>Project</u>           | <u>Description</u>   | <u>Status</u>  | With planning permission <u>£m</u> | Without planning permission <u>£m</u> |
|--------------------------|--|--|------------------------------------|---------------------------------------|
| Hornsey Road Islington   | 212 residential units, community space, council offices  | Construction almost complete. Council office building has been handed over. 164 residential units were released for sale/let in March 2009; the remainder will be released in June 2009. | 33                                 |                                       |
| Newlands                 | 100,000 sq. m commercial, 1,550 new homes & 1,000 reserve  | Planning consent granted   | 98                                 |                                       |
| Macaulay Road Clapham    | 97 residential units, 30,000 sq. ft retail   | Consent granted and demolition complete. On hold until the market picks up   | 44                                 |                                       |
| Barnsbury Road Islington | Planning permission for 141 residential units  | Site sold in December 2008 for gross sales proceeds of £19m  |                                    |                                       |
| Wards Corner             | 197 residential units with a range of retail units, including provision for the Seven Sisters market.  | Resolution to grant planning permission achieved 17 November 2008, now under judicial review   |                                    | 71                                    |
| Gateshead College        | 245 residential units  | Planning appeal approved April 2009  | 70                                 |                                       |
| Newbury                  | 330 residential units, 50,000 sq. ft retail  | Preferred developer status, working up a scheme with the local council which will be acceptable to Network Rail  |                                    | 82                                    |
| Curzon Park              | Mixed use joint venture with Development Securities including 400,000 sq. ft residential, 800,000 sq. ft office, 20,000 sq. ft retail, 118 bed hotel   | Outline planning consent granted   | 173                                |                                       |
| Hammersmith              | Mixed use joint venture with Helical Bar including 290 residential units, 5,202 sq. m commercial space, 11,000 sq m council offices, a public square, a bridge linking Hammersmith with the river, and 200 car parking spaces. | Awarded scheme with Helical Bar as JV partner.  Working up a scheme in preparation for submission of a planning application.   | 92                                 |                                       |
| Other                    |  |  | 16                                 | 45                                    |
| Total                    |  | -<br>-   | 526                                | 198                                   |





# Appendices - Grainger NAV - Sensitivity Analysis

### Without discounting tax

|     |    | Discount rate |      |       |  |  |
|-----|----|---------------|------|-------|--|--|
|     |    | 7.39%         | 7.0% | 4.39% |  |  |
|     | 0% | 416p          | 423p | 473p  |  |  |
|     | 2% | 454p          | 462p | 527p  |  |  |
| HPI | 4% | 501p          | 511p | 594p  |  |  |
|     | 5% | 529p          | 540p | 634p  |  |  |
|     | 6% | 560p          | 573p | 679p  |  |  |

#### Note

- Grainger NAV brings in the present taxed value of reversionary surpluses in our long term portfolio
- Grainger WACC:4.39%
- Full sensitivity available on Grainger website: graingerplc.co.uk

### **Discounting tax**

|     |    | Discount rate |      |       |  |  |  |
|-----|----|---------------|------|-------|--|--|--|
|     |    | 7.39%         | 7.0% | 4.39% |  |  |  |
|     | 0% | 488p          | 492p | 523p  |  |  |  |
| HPI | 2% | 525p          | 531p | 577p  |  |  |  |
|     | 4% | 572p          | 580p | 644p  |  |  |  |
|     | 5% | 600p          | 610p | 684p  |  |  |  |
|     | 6% | 631p          | 642p | 729p  |  |  |  |

### **Appendices - Glossary of Terms**

| Property                          |   |
|-----------------------------------|---|
| Assured periodic tenancy ("APT")  | Market rented tenancy arising from succession from regulated. Tenant has security of tenure.  |
| Assured shorthold tenancy ("AST") | Market rented tenancy where landlord may obtain possession if appropriate notice served.  |
| Assured tenancy ("AT)"            | Market rented tenancy where tenant has right to renew.  |
| Investment value ("IV")           | Open market value of a property subject to relevant tenancy in place.   |
| Home reversion                    | Rent free tenancy where tenant has right of occupation until possession is forfeited (usually on death). If tenant retains an equity interest in the property this is a partial life tenancy. |
| PRS                               | Private Rented Sector   |
| Regulated tenancy                 | Tenancy regulated under 1977 Rent Act, rent (usually sub market) set by rent officer and tenant has security of tenure.   |
| Tenanted residential ("TR")       | Activity covering the acquisition, renting out and subsequent sale (usually on vacancy) of residential units subject to a tenancy agreement.  |
| Vacant possession value ("VP")    | Open market value of a property free from any tenancy.  |
| Financial                         |   |
| Сар                               | Financial instrument which, in return for a fee, guarantees an upper limit for the interest rate on a loan.   |
| Contingent tax                    | The amount of tax that would be payable should assets be sold at the market value shown in the accounts.  |
| Dividend cover                    | Earnings per share divided by dividends per share.  |
| Earnings per share ("EPS")        | Profit after tax attributable to shareholders divided by the weighted average number of shares in issue in the year.  |
|                                   |   |
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### **Appendices - Glossary of Terms**

| Financial (continued)                       |  |
|---|--|
| Gearing                                     | The ratio of borrowings, net of cash, to market net asset value.   |
| Hedging                                     | The use of financial instruments to protect against interest rate movements.   |
| IFRS  | International Financial Reporting Standards  |
| Interest cover                              | Profit on ordinary activities before interest and tax divided by net interest payable  |
| Goodwill                                    | On acquisition of a company, the difference between the fair value of net assets acquired and the purchase price paid.                                   |
| Net asset value ("NAV")                     | Shareholders' funds adjusted for the market value of property assets held as stock.  |
| Net net asset value (triple net or "NNNAV") | NAV adjusted for contingent tax liabilities which would accrue if assets sold at market value and for the market value of long term debt and derivatives |
| Grainger NAV                                | NNNAV adjusted for the taxed discounted reversionary surplus on core UK residential portfolios   |
| Return on capital employed                  | Growth in NNNAV plus dividends paid per share as a percentage of opening NNNAV   |
| Return on shareholders equity               | Profit before financing costs plus all revaluation surpluses as percentage of opening gross capital  |
| Swap  | Financial instrument to protect against interest rate movements.   |
| Total shareholder return ("TSR")            | Return attributable to shareholders on basis of share price growth with dividends reinvested.  |
| Weighted average cost of capital ("WACC")   | The weighted average cost of funding the Group's activities through a combination of shareholders' funds and debt.                                       |

