

Half year results

Six months ended 31 March 2017







Homes to rent with Grainger.

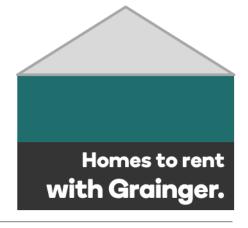
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1.	Highlights	Helen Gordon
2.	Financial review	Vanessa Simms
3.	Business review and outlook	Helen Gordon
4.	Q&A	Helen Gordon Vanessa Simms Nick Jopling



Highlights

Helen Gordon, Chief Executive Officer



Strong financial performance

Net rental income

+11%

Rental growth (L4L)

+3.5%

Adjusted earnings

+39%

EPRA NNNAV

+3% to 295p

Cost of debt (period end)

3.6%

Positioning for growth

- Step change in our operating platform, driving efficiencies, preparing for growth
 - Lower overheads, finance costs and property operating expenses
 - Investing in our people, processes and technology
- £439m secured out of £850m target by 2020
- 7 sites under construction, 3 sites completing in H2
- Strong positive environment for the rental sector

The leading listed UK PRS investment business

Grow rents

- Growth in net rental income +11%
- £439m investment secured in PRS assets
- £425m of investment in advanced stages

Simplify and focus

- On track for a 24% reduction in overheads
- Increasing scalability whilst minimising overheads
- Improved gross to net costs to 25.8%
- Cost of debt reduced to 3.6%

Build on our heritage

- Maximising returns from our regulated tenancy portfolio
- Award winning position as leading residential PRS landlord









Planning Planning consent for consent for **Grow rents** PRS. £60m **Newbury PRS GRIP PRS REIT** Apex House, Scheme conversion London Simplify and focus **Finzels** Construction started on Reach, £46m PRS scheme in Berewood. PRS acgn in Waterlooville, Hampshire **Bristol** £15m PRS £57m Kew Bridge PRS acqn by GRIP tenanted acon Yorkshire Post, Leeds, Kings Dock Mill, £40m PRS build to rent Liverpool acquisition Indigo Blu, Leeds, **Topping out** Clippers Quay, Salford, £8m tenanted milestone at £100m PRS build to rent PRS acquisition RBKC Nov 2015 Mar 2016 **Sept 2016** Internal restructure **New dividend Czech Republic** Vanessa Simms **Helen Gordon** completed policy, linked to land disposal joins joins net rental growth for £10.7m profit Further refinancing, reducing cost of debt to 3.7% Exit of Sale of equity Non-core strategic German JV release business. land sale for £5.8m for c.€136m, Cost of debt reduced. +5p to NNNAV profit Grainger saving c.£12m pa share £34m Sale of remaining Sale of German Two legacy swaps German portfolio FRM portfolio & recouponed, reducing for £42m business for £94m cost of debt to c.4%

2017 - Continued momentum grainger plc Two stabilised Yorkshire Post, Leeds - planning assets **Grow rents** acquired for consent granted **GRIP PRS** Berewood -REIT **Newbury, West** benchmark unit Simplify and focus Berks - planning Launch of lettings completed consent granted at Hortensia Rd. **RBKC** Show flat Construction begun delivered at at Finzels Reach, Site demolition The Hortensia, 242 PRS units commencing at **RBKC Apex House** Benchmark unit Construction **Topping out at** delivered at started on 3 further Waterloo - planning Young St, RBKC **Canning Town RBKC** sites application submitted Oct 2016 Jan 2017 May 2017 New **Streamlined John Kenny Mark Clare** inspections starts as COO acquisitions and appointed as process development process Chairman Restructured internal management of regulated **Justin Read** New repairs and **Lettings process** tenancies appointed as NED maintenance improved framework **Gas safety Improved** Introduction of new

Improved

complaints process

on-boarding

experience

Target Operating

Model

checks improved

The leading end-to-end PRS business

Originate

Sourcing assets Deal execution

Invest

Development Forward Funding Stabilised assets Co-investment

Operate

Complete, in house, property mgmt. platform

Leading operational platform

Grainger manages £2.8bn of existing assets (8,573 units)

With a leading national pipeline

- Over 2,000 new rental homes in development
- Investing in regional target cities
- Total investment plan of £850m, £1.1bn with co-investment

A long term investor

Building scalability and increasing efficiency

People

Processes

Technology

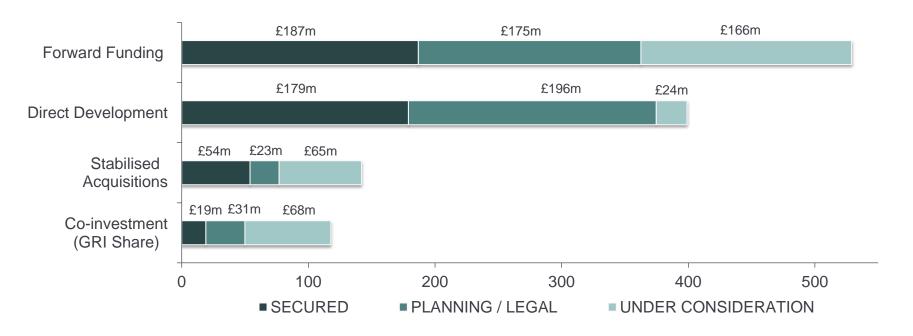
Improved operating platform and customer experience

Operating expenses (gross to net) reduced from 29.2% to 25.8%

- 1. Lettings processes improved
 - 120 steps to 30
- 2. New repairs and maintenance framework
 - Reduced costs, improved response times
- 3. Proactive asset management driving value
 - Increased time in the field, greater asset knowledge, enabled by technology



Breakdown of pipeline by acquisition type



Measuring strategic performance through our KPIs

Rental growth Driving operational efficiency Adjusted earnings Creating greater scalability **Operations EPS** Income Customer service management Cost of debt Technology-led innovation Dividend Sourcing investment opportunities NAV growth Disciplined capital allocation Investment pipeline **Property** Capital **Valuations** Asset management initiatives Robust capital structure Rental growth

Aligned to drive **Total Returns** for shareholders



Financial review

Vanessa Simms, Chief Financial Officer



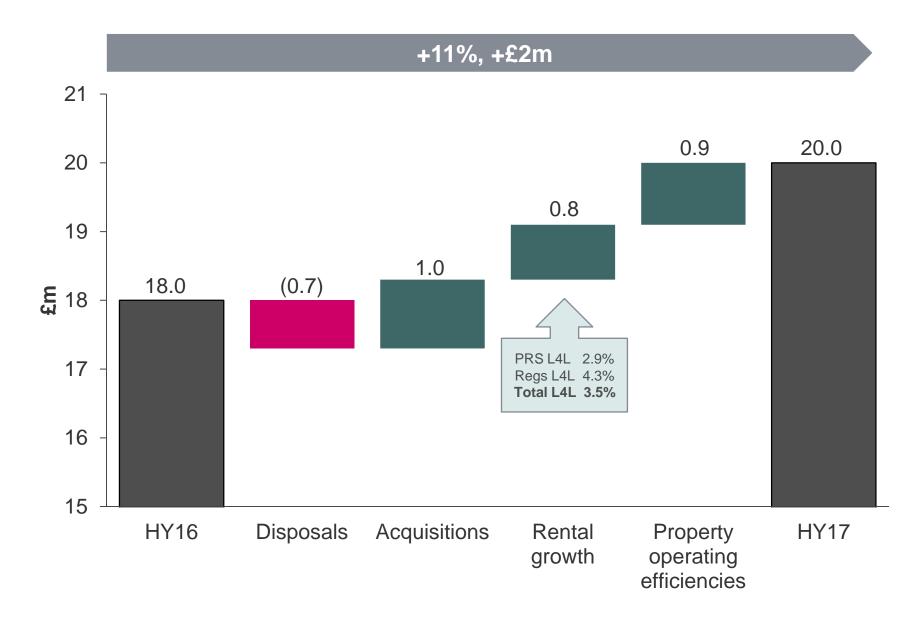
Income	HY16	HY17		Change
Rental growth (like for like)	4.0%	3.5%		-50 bps
Net rental income	£18.0m	£20.0m	1	+11%
Adjusted earnings	£24.5m	£34.1m	1	+39%
Profit before tax	£36.6m	£41.2m	↑	+13%
Dividend per share	1.45p	1.60p	1	+10%
Capital	FY16	HY17		Change
EPRA NAV per share	330p	338p	1	+2%
EPRA NNNAV per share	287p	295p	1	+3%
Net debt	£764m	£791m	1	+4%
Group LTV	35.9%	36.0%	1	+10 bps
Cost of debt (period end)	3.9%	3.6%	\downarrow	-30 bps
Cost of debt (average)	4.4%	3.7%	1	-70 bps
	£327m	£314m	1	

Income statement

grainger plc

39% growth in adjusted earnings, driven by lower costs and higher rents

	HY16	HY17	Change
Net rental income	£18.0m	£20.0m	+11%
Profit from sales	£36.4m	£35.0m	-4%
Mortgage income (CHARM)	£3.2m	£3.1m	-3%
Management fees	£3.3m	£2.3m	-30%
Overheads	£(16.2)m	£(13.4)m	-17%
Other expenses	£(0.4)m	£(0.4)m	0%
Joint ventures	£0.8m	£1.2m	+50%
Finance costs	£(20.6)m	£(13.7)m	-34%
Adjusted earnings	£24.5m	£34.1m	+39%
Adjusted EPS (diluted, after tax)	4.9p	6.6p	+35%
Profit before tax	£36.6m	£41.2m	+13%
Earnings per share (diluted)	7.3p	8.3p	+14%



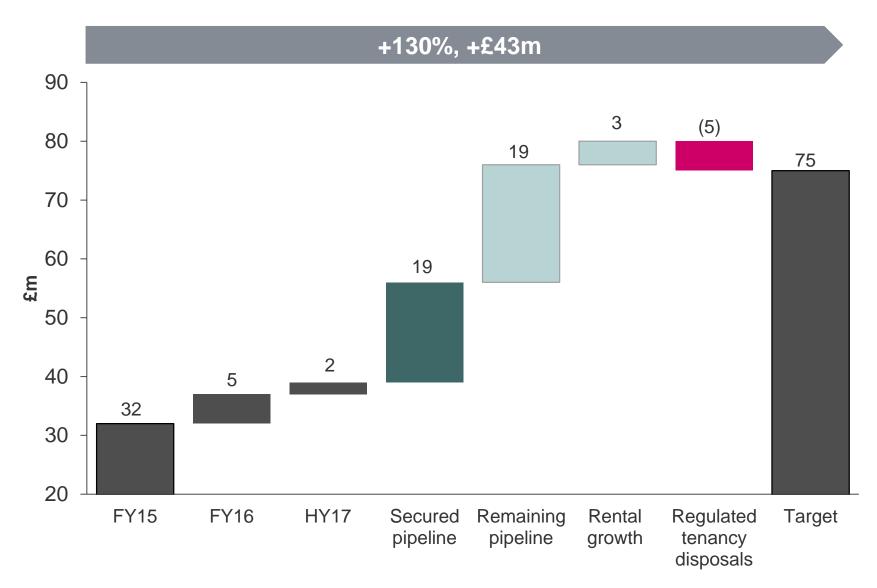


Illustration based on pipeline targets, typically 6.5-7.5% gross yield and 25-30% property operating costs. Includes share of GRIP net rental income.

Secured build to rent pipeline



£19m projection for additional net rental income

Secured projects	Units	Grainger investment	Gross yield est.	Net rent target est.	2017 2018 2019 2020
Berewood, Hampshire	104	£17m	7.5%	£1m	Completion
Gun Hill, Wellesley, Aldershot	107	£22m	6.5%	£1m	Construction
Clippers Quay, Salford*	614	£99m	8%	£5.75m	Construction
Finzels Reach, Bristol*	194	£46m	7%	£2.25m	Construction
Yorkshire Post, Leeds*	242	£42m	7%	£2m	Construction
Apex House, London	163	£60m	6.5%	£2.75m	Construction
Seven Sisters, London	196	£80m	7%	£3.75m	Construction
Total		£366m		£19m	

The full secured pipeline schedule is available in the appendix which includes tenanted acquisitions and co-investments.

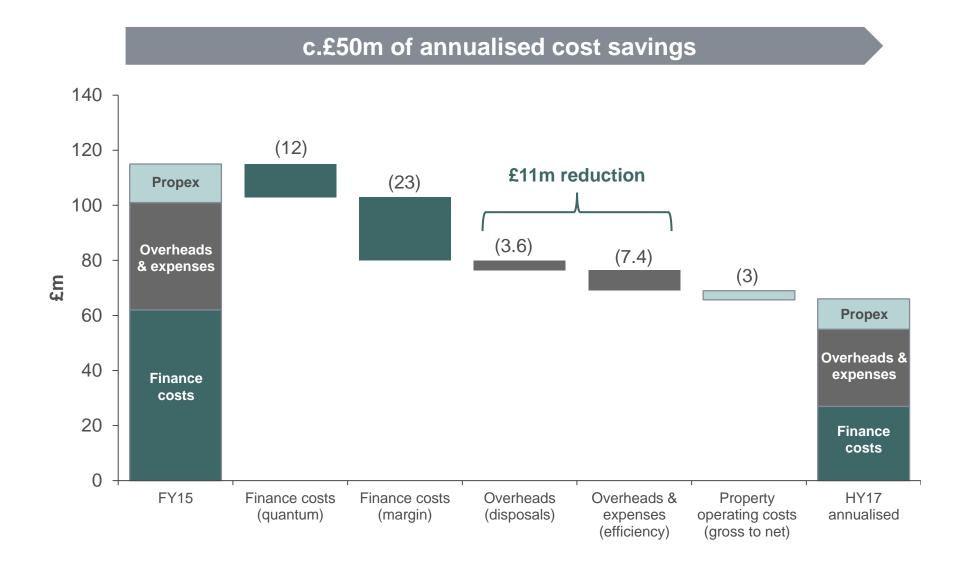
^{*} Forward funding / acquisition agreements

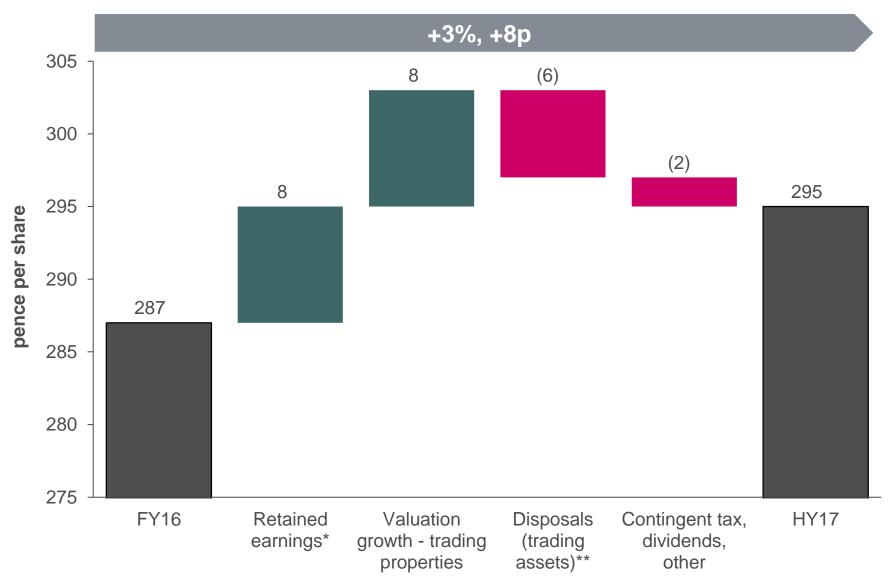
Driving operational efficiency



Lower operating costs, enhancing our income returns

Property operating costs (gro	ss to net)	
HY16 HY17 Improvement	29.2% 25.8% 340bps	 Significant efficiency and scalability improvements Sustainable medium term target
Overheads HY16 HY17 Improvement	£16.2m £13.4m £2.8m	 Successful restructuring, 17% YoY saving achieved On track to deliver £27.5m target for FY17
Net finance costs HY16	£20.6m	 Substantial savings coming through
HY17	£13.7m	 Supporting our PRS investment plans
Improvement	£6.9m	





*Before derivatives. ** Difference between the book value and market value sold.

Our portfolio remains resilient

HY17 investment value movement				
Central & Inner London	+0.7%			
Outer London	+4.6%			
South East	+6.3%			
South West	+2.0%			
East and Midlands	+2.9%			
North West	+2.1%			
Other regions	+5.2%			
Total	+2.1%			

- Modest growth in Central & Inner London
- Good growth in the South East, Outer London and the regions

EPRA NAV to NNNAV					
	£'m	pps			
Property assets	2,197	525			
Net liabilities	(785)	(187)			
EPRA NAV	1,412	338			
Tax – deferred & contingent	(147)	(36)			
Mark to market fixed rate debt	(30)	(7)			
EPRA NNNAV	1,235	295			
Reversionary surplus	314	75			

EPRA NAV reflects the market value of assets and liabilities at the balance sheet date.

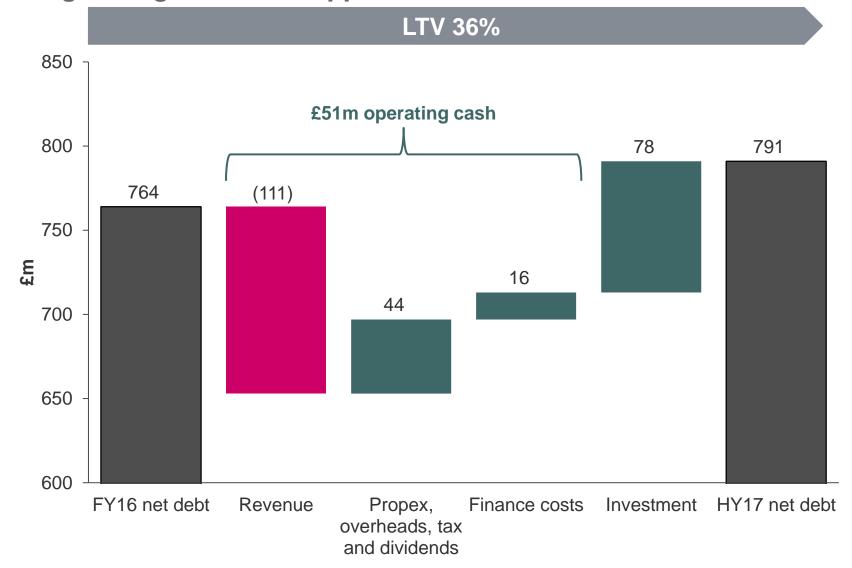
EPRA NNNAV adjusts for:

- Deferred and contingent tax, primarily linked to valuation gains
 - £109m, c.26p relates to reversionary assets
- Mark to market on fixed rate debt (corporate bond)

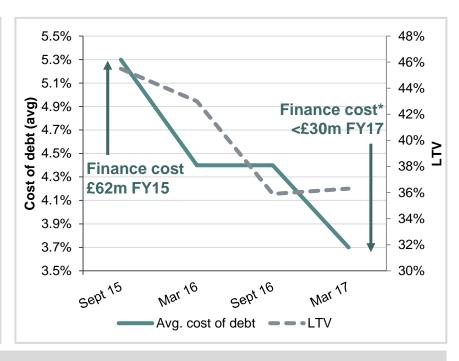
Reversionary surplus

- £247m relates to the regulated tenancy portfolio
- £67m relates to JVs and ASTs

Strong cash generation supports investment



	FY16	HY17
Net debt	£764m	£791m
Loan to value	35.9%	36.0%
Headroom	£321m	£283m
Cost of debt (average)	4.4%	3.7%
Cost of debt (period end)	3.9%	3.6%



- £100m refinanced, reducing CoD by 23bps
- Refinanced £450m of syndicated bank facility
 - 2 year extension to 2022
 - Further extension options to 2024
 - Margins unchanged

- £7m lower finance cost vs. HY16
- Incremental cost of debt < 2%
- Gearing target: 40-45%
- 85% hedged

- Strong start to the year, HY17 adjusted earnings up 39%
- Second half has started well
 - Growing rents, further improving our platform, on-boarding PRS schemes
- Step change delivered in property operating costs
 - Down to 25.8% of gross rental income, a sustainable level for the future
- Reduced cost base will underpin income returns
 - On track to achieve FY17 overheads target of £27.5m
 - Cost of debt reduced to 3.6%



Business review and outlook

Helen Gordon, Chief Executive Officer



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Positive structural dynamics for PRS

Structural growth

250k new PRS households in 2016

4.5m PRS households in total

1.8m new PRS households by 2025

English Housing Survey 2017; PwC

Competitive advantage

98% of landlords have less than 10 properties

Changes to regulation and taxation will reduce competition from these small landlords

Political support

Housing White Paper supports PRS with proposals to change:

Planning system

Affordable housing

Encouraging PRS in local plans

Growing demand & cultural shift

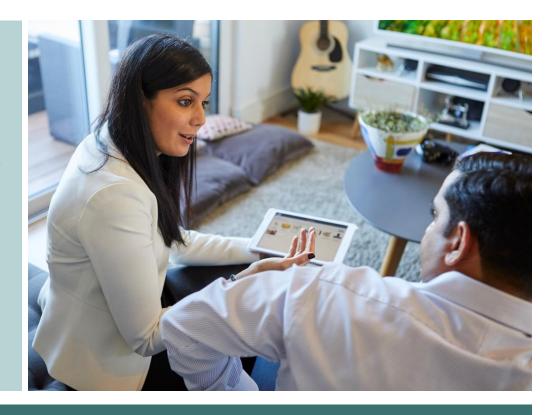
20% of households live in PRS

46% of all 25-34 year olds live in PRS

Growth in renting seen among all age groups 25 – 64

Grainger wholly owned PRS Portfolio

- 2,079 units
- Located c.50:50, London v Rest of England
- Average rental growth of 3%
- High occupancy of over 97%



GRIP, PRS REIT

25% Grainger, 75% APG

- Current value of £650m
- 1,556 units

- Assets predominantly located in London, with remainder in SE
- Grainger co-investor and property and asset manager

^{*} Includes wholly owned and co-investment assets

Proactive asset management driving performance

Tenanted acquisition

Rental growth of 5.2% since acquisition in March 2016

Net yield increased by 41bps and Investment value by +5%

Driving performance on renewals

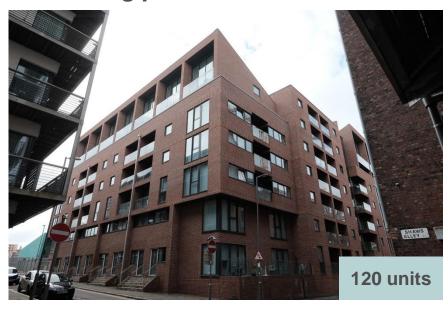
Improvement on new lets

Enhanced lettings & marketing

Actively managing voids

Occupancy increased to 98%

Days between tenancies reduced to 2-3 days



HOMES TO RENT WITH GRAINGER



www.graingerplc.co.uk 19 May 2017

Investing via GRIP PRS REIT

Forward funding agreement

Under construction

Completion in H2 2017

134 units

£6m Grainger investment

Amenities:

- Gym
- Fitness studio
- Guest suite
- Concierge
- Lounge

- Workstations
- TV Lounge
- Games room
- Meeting rooms



Acquired > Consented

Construction

Fit-out

Marketing

Launch

The Kensington and Chelsea Collection, London grainger plc

Sourcing PRS opportunities through public partnerships

Direct development

Public sector partnership

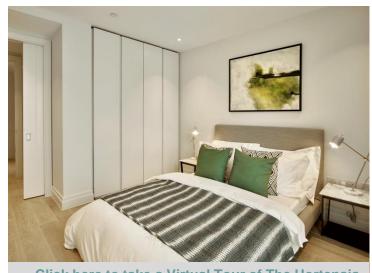
Under construction
7 phases completing over 2017-19

114 PRS units

162 units in total

- Development profit and fees
- Property and asset management fees
- Share of rental income





Click here to take a Virtual Tour of The Hortensia

Acquired

Consented

Construction

Fit-out

Marketing

Launch

Finding PRS opportunities in our existing assets

Direct development

Under construction

Completion expected H2 17

c.7.5% gross yield

£17m investment

104 family style PRS homes

Accelerating the delivery of Grainger's 2,550 home Berewood scheme











Acquired

Consented

Construction

Fit-out

Marketing

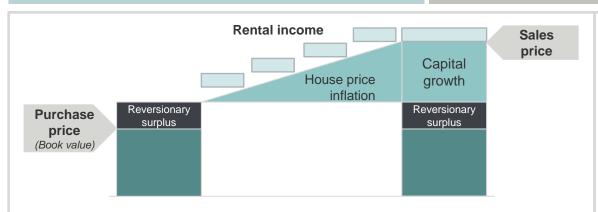
Launch

Regulated tenancy portfolio



- 3,654 units
- Current tenanted value: c.£1.3bn
- Value if properties were vacant today includes an additional c.£250m of reversionary surplus
- Continued selective investments

- Annualised rental growth of 4.3%
- Average vacant asset value of £410k
- Stable vacancy rate of c.6.5%
- Potential to generate over £100m of gross cash per annum for c.10 years
- Robust valuations, regularly tested through sales
- Accounts for just under 50% of net rental income





diverse and resilient















Outlook and summary



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Originate

Invest

Operate



Argo Apartments, Canning Town – completing 2017



Clippers Quay, Salford - completing 2018-2019



Finzels Reach, Bristol - completing 2019



Yorkshire Post, Leeds - completing 2019

in a growing sector

Foundations to scale up

People Processes Technology

Reduced cost of debt

3.6%

Growing pipeline

£439m secured £425m in planning/legals

Stronger cost discipline

Overheads down 24%

Growth cities

London
Manchester
Bristol
Leeds
Birmingham

Improved processes and supply chain

Propex reduction of 340bps

Delivering on our strategy











Thank you



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Appendices



Trading update

27 September 2017

Capital Markets Day

27 September 2017

Full year results

30 November 2017

2017

		Ja	nua	ary					Fe	bru	ary					N	larc	h					-	Apri	il		
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9	10	11	12	13	14	15	13	14	15	10	17	18	19	13	14	15	16	17	18	19	10	11	12	13	14	15	16
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15	16	17	18	19	20	21	12	13	14	15	16	17	18	10	11	12	13	14	15	16	14	15	16	17	18	19	20
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11	12	13	14	15	16	17	9	10	11	12	13	14	15	13	14	15	16	17	18	19	11	12	13	14	15	16	17
18	19	20	21	22	23	24	16	17	18	19	20	21	22	20	21	22	23	24	25	26	18	19	20	21	22	23	24
25	26	27	28	29	30		21/0	2/51	25	26	27	28	29	27	28	29	30	120,00			25	26	27	28	29	30	31

A growth market

1.8m new PRS households by 2025

High quality pipeline

£439m investment secured

Market leader

PRS expert with a national presence

Scalable operating platform

Gross to net property operating costs down to 25.8%

Capacity for growth

Enabled by our cash generative regulated tenancy portfolio

Resilient portfolio

Robust valuations, reversionary surplus £314m

Track record of delivery

Excellent strategic progress in FY16, increased focus on income and operational efficiencies

Strongest real estate asset class

UK residential outperformed every RE asset class with a total annualised return of over 10% over last 16 years

Secured pipeline schedule



Name	Status	No. units	Est. Grainger investment	Gross yield target	Expected completion
Forward funding / acquisition					
Clippers Quay, Salford	On site	614	£99m	c.8%	First completions FY18
Finzels Reach, Bristol	On site	194	£46m	c.7%	FY19
Yorkshire Post, Leeds	Construction to commence in 2017	242	£42m	c.7%	FY19
Total secured (target £250m)		1050	£187m		
Direct development					
Berewood, Hampshire	On site	104	£17m	c.7.5%	FY17
Apex House, London	Consent granted	163	£60m	c.6.5%	FY19
Seven Sisters PRS, London	Consent granted, CPO underway	196	£80m	c.7%	FY20
Gun Hill, Wellesley	Consent granted	107	£22m	6.5% + fees	First completions FY18
Total secured (target £250m)		570	£179m		
Tenanted acquisitions					
Kings Dock Mill, Liverpool	Acquired	120	£15m	c.7%	FY16
Indigo Blu, Leeds	Acquired	46	£8m	c.7%	FY17
Other	Acquired	327	£31m	6.5%-7%	FY16
Total secured (target £250m)		493	£54m		
Co-investment (Grainger's share)					
Canning Town, London (GRIP)	On site	134	£6m	7.5% + fees	FY17
Kew Bridge Court, London (GRIP)	Acquired	98	£7m	4.5-5% + fees	FY16
Other	Exchanged / Acquired	143	£6m	4.5-5% + fees	FY17
Total secured (target £100m)		375	£19m		
TOTAL SECURED (target £850m)		2,488	£439m		

Nb. supplementary to the secured pipeline, planning or legals includes a 232 mixed unit scheme in Newbury.

Acquired

Consented Construction

Fit-out

Marketing

Launch

Forward funding agreement

Under construction

Completion in 2019

c.8% gross yield

£99m acquisition

614 units







Acquired

Consented > Construction >

Fit-out

Marketing

Launch

Forward funding agreement

Under construction Completion in 2018

c.7% gross yield

£46m acquisition

194 units







Acquired

Consented

Construction

Fit-out

Marketing

Launch

Forward funding agreement

Construction to commence in H2 2017

Completion in 2019

c.7% gross yield

£42m acquisition

242 units







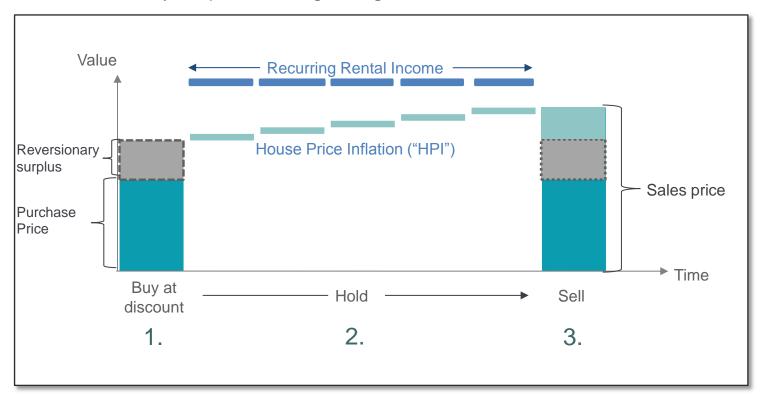
1. Buy at a discount

2. Hold and receive rental income

Biennial rent reviews, achieving rental growth of up to 5% + RPI

3. Sell and capture house price inflation and reversionary surplus

Reversionary surplus relating to regulated tenancies of £247m



- 61 units acquired in 2014 for £160m (predominantly regulated tenancies)
- 54 units remaining in the portfolio, valued at £144m
- Three key streets in Chelsea, London (First St, Hasker St, Ovington St)

- Value protected through reversions crystallised, active asset management and investment
- Average vacant possession value per unit of remaining 54 houses is £3m
- 7 sold, generating £22m of gross cash

(1) Sell 'as is',
vacant or
tenanted

2 units

(2) Sell vacant with planning consent to redevelop

4 units

(3) Redevelop, modernise and sell

4 units



Sales



		FY16			HY17		
	Units sold	Sales	Profit	Units sold	Sales	Profit	
		£m	£m		£m	£m	
Residential sales on vacancy	174	62.7	29.6	148	49.5	24.7	
Tenanted and other sales	38	5.1	2.8	55	7.3	4.0	
Residential sales total	212	67.8	32.4	203	56.8	28.7	
Development sales	-	13.0	4.0	-	19.2	0.4	
Construction contract	-	-	-	-	15.4	5.9	
Overall sales	212	80.8	36.4	203	91.4	35.0	

Balance Sheet

	FY16 £m	HY17 £m
Residential - Market Rented	461	470
Residential - Reversionary	1,342	1,340
Development Work In Progress	105	125
Investment in JVs/Associates	193	191
Total Investments	2,101	2,126
Net Debt	-764	-791
Other Assets/Liabilities	32	77
Discontinued (excluding loans)	11	-
EPRA Net Asset Value (NAV)	1,380	1,412
Deferred & Contingent Tax	-146	-147
Derivatives	-34	-30
EPRA Triple Net Asset Value (NNNAV)	1,200	1,235
EPRA NAV (pence per share)	330	338
EPRA NNNAV (pence per share)	287	295
LTV	35.9%	36.0%

JV & Associates



HY17 (£m)	GRIP	Walworth	Other	Total
Property assets	653	194	45	892
Other assets	34	11	4	49
Total assets	687	205	49	941
External debt	(216)	(80)	_	(296)
Loans to/(from) equity participants	`(91)	-	(36)	(127)
Other liabilities	(12)	(16)	(17)	(45)
Total liabilities	(319)	(96)	(53)	(468)
Net assets	368	109	(4)	473
Grainger share	24.9%	50%	15-50%	
Grainger share £m	92	55	(3)	144
Loans net of provisions	23	-	16	39
Total Grainger investment	115	55	13	183
Vacant possession value	736	214	-	950
Reversionary surplus	83	22	-	105
Grainger share of reversionary surplus	21	11	-	32
Grainger share of property assets*	163	96	-	259
Number of units	1,556	601	-	2,157

^{*}The Grainger share of property assets shown as other is reported within Development within the portfolio summary.

Look through debt



Counterparty	Group	WIP	GRIP	Total JVs	Grainger Share JVs
	(£m)	50%	25%	(£m)	
Syndicate	337				
Corporate Bond	275				
M&G	100				
Core Total	712				
Bilateral	150				
HCA funding	8				
Joint Ventures and associates		80	216	296	94
Total Group Gross Debt	870	80	216	296	94
Cash	(71)				
Finance Costs	(8)				
Total Group Net Debt	791	80	216	296	94
Group Property and investment assets (IV)	2,198	194	650	843	259
Group LTV	36.0%	41.3%	33.2%	35.1%	36.3%

Core Property and investment assets (IV)	2,121
Core facility LTV (at IV)	32.4%
Core Property and investment assets (VP)	2,406
Core facility LTV (at VP)	28.6%

Portfolio summary

HY17	No. units	Market value £'m	Vacant possession value £'m	Reversionary surplus £'m
Residential - PRS (market rented)	2,079	470	508	38
Residential - regulated tenancies	3,654	1,250	1,497	247
Residential - Mortgages	667	90	88	(2)
Development work in progress	-	125	125	-
Wholly-owned assets	6,400	1,935	2,218	283
Investment in JVs/associates - Grainger share	688	259	290	31
Total Investments	7,088	2,194	2,508	314
Held-for-sale (discontinued operations)	3	3	3	<u>-</u>
FY16 total	7,091	2,197	2,511	314
Assets under management	1,469	590	664	
Total assets under management	8,560	2,787	3,175	

Assets under management by region



Regulated tenancies and PRS (wholly owned, GRIP REIT and WIP JV)

Region	Homes under management (units)	Market value (£m)	Grainger's share of market value (£m)	Average house price (avg VPV per unit) (£'000)
Central / Inner London	3,418	1,643	1,155	557
Outer London	524	185	178	412
South East	710	162	150	275
South West	871	245	197	302
East and Midlands	1,110	170	165	175
North West	1,235	136	136	120
Other regions	689	79	79	123
Total	8,557	2,620	2,060	351

Net asset reconciliation



HY17 (£m)		Market Value Adjustments	Market value Balance Sheet	Add back Def Tax on property	Add back Fair value of derivative financial instruments	Gross NAV	Adj IAS 39 re fixed rate loan and derivative financial instruments	Deferred and Contingent Tax	NNNAV Balance Sheet
Investment Property CHARM Trading stock JV/Associates Cash Deferred tax Other assets Assets classified as held-for-sale	309 90 878 183 81 5 103 3	- 658 - - - 7	309 90 1,536 183 81 5 110	- - 7 - - -	- - 1 - -1 -	309 90 1,536 191 81 4 110	-1 - 6	- - -7 - - -	309 90 1,536 183 81 10 110
Total assets	1,652	665	2,317	7		2,324	5	-7	2,322
External debt Derivatives Deferred tax Other liabilities	-862 -6 -30 -48	- - - -	-862 -6 -30 -48	- - 28 -	- 6 - -	-862 - -2 -48	-29 -6 -	- - -140 -	-891 -6 -142 -48
Total liabilities	-946	-	-946	28	6	-912	-35	-140	-1,087
Net assets	706	665	1,371	35	6	1,412	-30	-147	1,235
Net assets per share pence	170	159	329	8	1	338	-7	-36	295

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Shares 418,450,432

Treasury/ EBT Shares 2,746,360

Grainger, the UK's leading residential landlord

